



ALMA MATER STUDIORUM  
UNIVERSITÀ DI BOLOGNA



**IAI**  
*Istituto Affari Internazionali*



FACOLTÀ DI SCIENZE POLITICHE

“ROBERTO RUFFILLI”

## ***Managing Change: NATO's Partnerships and Deterrence in a Globalized World***

International conference organized in the framework of NATO Allied Command  
Transformation's Academic Outreach Effort

**June 21-22, 2011**

**Villa Guastavillani, Bologna**

*Organized by*

**Allied Command Transformation, Norfolk**

**Istituto Affari Internazionali, Rome**

**University of Bologna**

*Sponsored by*

**Allied Command Transformation, Norfolk**

*Hosted by*

**University of Bologna**

**PROGRAM**

## Tuesday, June 21, 2011

### 14:30-16:15 Introductory remarks

#### Welcome addresses:

- **Mark A. Barrett** – DCOS SPP, HQ SACT
- **Massimo Bergami** – Director, Alma Graduate School
- **Ettore Greco** – Director, IAI
- **Carla Salvaterra** - Pro-rector for International Relations, University of Bologna
- **Paolo Zurla** - Dean, Faculty of Political Science “Roberto Ruffilli”, University of Bologna

#### Presentation of the Topic: “Deterrence: the need to rethink a strategic definition”

- **Mark A. Barrett** – Deputy Chief of Staff, Strategic Plans and Policy, ACT

#### Presentation of the Tools for Collaboration

- **Tracy Cheasley** – SIE Branch, HQ SACT
- **Dave De Bie** - Microsoft

### 16:15-16:30 Coffee break

### 16:30-18:30 Workshops session

#### *Workshop 1: Sustaining Deterrence: Conventional Forces, Nuclear Arms, and Missile Defense*

- Chair: **Leopoldo Nuti** – Roma Tre University
- Paper-giver: **Bruno Tertrais** – Foundation pour la Recherche Strategique, Paris
- Discussants: **Frank Harvey**, Canadian Defence & Foreign Affairs Institute (tbc)  
**Wolfgang Richter** – Stiftung Wissenschaft und Politik, Berlin
- Rapporteur: **Bastian Giegerich** – International Institute for Security Studies, London

*Open discussion*

#### *Workshop 2: Reaching Out to the World: NATO's International Partnerships*

- Chair: **Antonio Missiroli** – SAIS Bologna Center
- Paper-giver: **Sten Rynning** – University of Southern Denmark
- Discussants: **Gulnur Aybet**, University of Kent  
**Arkady Moshes**, FIIA, Helsinki
- Rapporteur: **Federico Casprini** – SIE Branch, HQ SACT

*Open discussion*

### **Workshop 3: *NATO's contribution to safeguarding the Global Commons***

Chair: **Paul Cornish** – Chatham House, London

Paper-giver: **James Sperling** – Akron University

Discussants: **Scott Jasper** – Naval Post-graduate School  
**Paul S. Giarra** – Global Strategies and Transformation

Rapporteur: **Dick Bedford** – SIE Branch, HQ SACT

*Open discussion*

#### **20:00 Dinner**

##### **Keynote speech**

**Vincenzo Camporini** – Italy's former Chief of Defense Staff

### **Wednesday, June 22, 2011**

#### **9:30-10:45 Workshops reports**

Chair: **Sonia Lucarelli** – University of Bologna

Rapporteurs: **Dick Bedford** – HQ SACT  
**Federico Casprini** – HQ SACT  
**Bastian Giegerich** – IISS

*Open discussion*

#### **10:45-11:00 Coffee break**

#### **11:00-13:00 Plenary Session: *Adapting NATO to a Transformed Threat Environment***

Chair: **Ettore Greco** – IAI

Panelists: **Vladimir Baranovsky** – IMEMO  
**Stuart Croft** – University of Warwick  
**Rob de Wijk** – University of Leiden  
**Steve Flanagan** – CSIS, DC  
**Stefano Silvestri** – IAI

*Open discussion*

#### **13:00-13:15 Concluding remarks**

**Mark A. Barrett** – DCOS SPP, HQ SACT

#### **13:15-14:30 Buffet lunch**